# NIMBLE LEADER

### **Areas of Expertise**



Organizational Agility Employee Enablement Process Improvement Software Quality

### **Industries**

Information Technology, Financial Services, Management Consulting

### **Positions Held**

Managing Director, Nimble Leader
Founder – Quality Enablement LLC
Helping companies identify, prioritize
and remove barriers to effectiveness

VP, Quality Assurance – eBay Enterprises

Director, Quality Leadership – Barclays Bank Delaware

VP – JPMorgan Chase Six Sigma Master Black Belt

Chief Quality Officer - Instinet

### **Education / Certification**

B.S., Hobart College Six Sigma Black Belt Certified Quality Analyst Series 7

### **Speaking Engagements**

- QUEST 2017 Enable Your Workers ... and You'll Be Amazed at What They Can Do
- Agile Development Conference East Enable Your Workers ... and You'll Be Amazed at What They Can Do
- Agile Delaware Getting Management on Board
- ThoughtWorks Agile Transformation Executive Panel – Agile – What's in It for You?
- North American SEPG Agile, Six Sigma & CMMI: Can They Work Together?
- New York City Requirement SIG Requirements

### Personal Brand | Experiences and Successes

### **Organizational Productivity Catalyst**

Core value: I help Leaders identify, prioritize and remove barriers to team effectiveness

- Assess current productivity enablement
- Create a comprehensive & quantified list of strengths, weaknesses and opportunities
- Work with management to develop a corrective action plan
- Support corrective actions, as needed

# People (53) Management Style (33) Agility (31) Metrics (47)

### **Organizational Agility**

- At Chief Executive's request, guided a German web platform development partner to transition from traditional (waterfall) development processes to agile, so they could reduce their release cycle by 8x (from annual to every 6 weeks)
- Initiated and guided changes that reduced software defect rate 63% and project costs 47% through implementation of agile development processes
- Oversaw and guided the use of agile development for a three-month project to build a customer retention system, which paid for itself in less than one week

### **Process Improvement**

- Coached Customer Relationship Management consolidation project, resulting in \$12 million annual revenue increase, and \$5 million annual expense reduction
- Drove 30% reduction in QA hours relative to development hours over two years (\$6mm+ annual savings), while increasing team's effectiveness and throughput

### **Employee Effectiveness**

 For major special needs care provider, identified top inhibitors of staff performance, resulting in improved staff engagement and better service to their special needs clients

### **Software Project Quality**

- Achieved 25:1 reduction in defects / developer hour through implementation of agile development methods
- Led the QA effort to launch dozens of new ecommerce sites and hundreds of enhancements to existing sites for over 100 top retailer sites (such as Toys R Us, Ralph Lauren, Dick's Sporting Goods)
- Reduced the defect discovery rate by 96% from 20 defects / MLOC (million lines of code) / month to less than 1 defect / MLOC / month by defining and implementing improved product development processes

# **Organization Effectiveness**

# Why

### **Why Our Clients Care**

Employers deserve a workforce with maximum:

- Efficiency and
- Effectiveness,

Which typically leads to:

- Reduced costs,
- Increased profit,
- Improved staff engagement,
- Improved customer satisfaction,

• ...

### Why We Do It

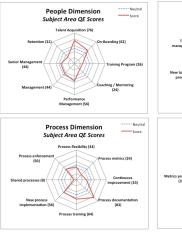
Workers deserve a workplace where they:

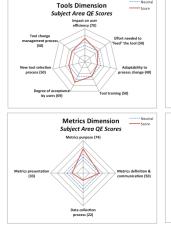
- Put in a productive day at work, and
- Leave with a feeling of accomplishment, knowing that
- They accomplished something meaningful to themselves and valuable to their employer.

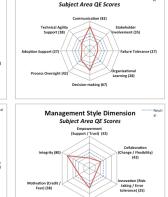
Too often, that isn't what happens

• And that's the problem we've solved.

### **Effectiveness Dimensions**

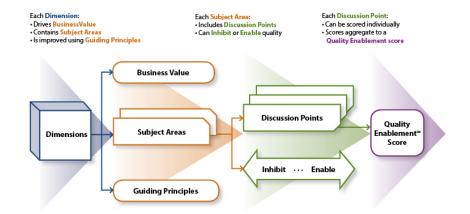






**Agility Dimension** 

## **Quality Enablement Framework**



# **Quality Enablement Cycle**

